



Paramount/Pixar Lands

MMBbl means millions of barrels.

DEBIP means Discovered Exploitable Bitumen In Place.⁽²⁾

UDEBIP means Undiscovered Exploitable Bitumen In Place.⁽⁷⁾

All amounts are best estimates and have been independently evaluated by McDaniel & Associates Consultants Ltd.⁽¹⁾

See the Advisories section at the end of this document for note references.